

Q1 Presentation 2024

# We create value in Life Science and contribute to improved quality of life























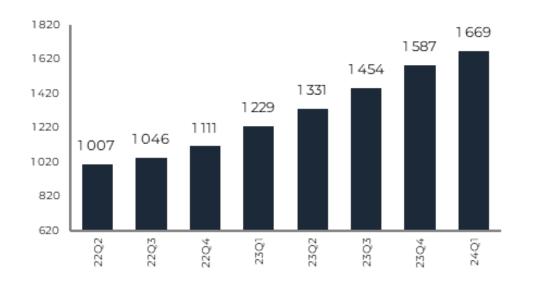




### Sales and EBITA rolling 12 months by quarter

### The Group's net sales LTM (MSEK)

excluding one-time effects



### The Group's EBITDA and EBITA (line) LTM (MSEK)

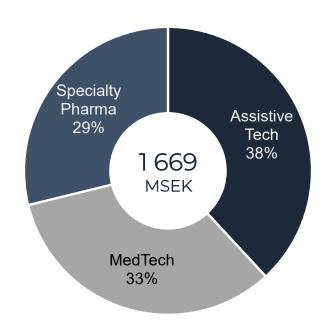




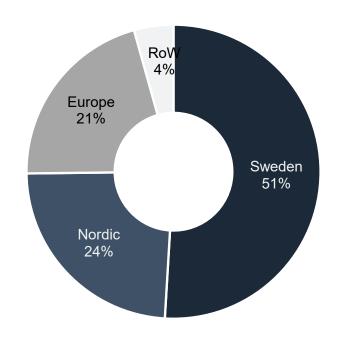
### MedCap | An active investor in Life Science companies

Last Twelve Months, Q1 2024

Sales by Business Area



Sales by Market





### MedCap Business Areas – three platforms

Assistive Tech

ABILIA

Komikapp TRIDENT

amajo Swedelift

Simplifying life for people with special needs

Position

- Prevalence of e,g, Autism, ADHD, Dementia
- Independence, accessibility, and mobility
- Aging population

Med Tech

Diagnostic ECG

CARDIOLEX

EASY TO USE ECO

Medizintechnik GmbH

AMEDTEC

Quickels

Digitalizing work-flow with easy to use ECG

- Cardio diagnostics
- Hospital digitalization and integration

Probiotics, Nutrition CDMO and Packaging



Partner for contract manufacturing

- Wellness
- Fitness

Components for medical imaging



Partner for carbon fiber engineering & manufacturing

- · Medical imaging
- Mammography

Ultra clean air for infection control





Improving cost & quality of operating room sterile air

- Infection control
- Operating room capacity & cost
- Office-based surgery

Specialty Pharma



Developing and marketing specialty pharma in Nordics (Pharma; Non-License; CDMO)

- Pharmaceutical demand in e,g, Infection; Acute care; ADHD; Substance abuse
- Pharmaceutical shortages



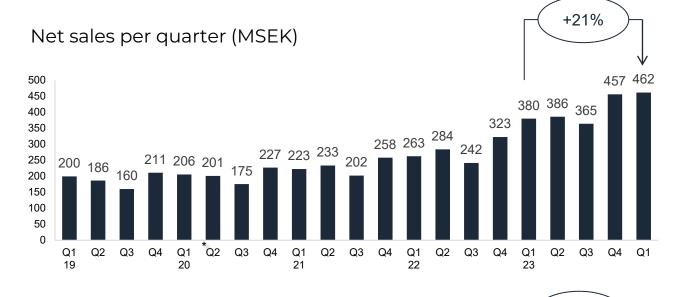
### Group Highlights Q1

- Sales growth by 21%; organic 12%
- Strong growth for Assistive Tech and MedTech, weaker quarter for Specialty Pharma
- EBITA increased by 46% excluding one-time effects from Q1 2023
- Overall margin improvement driven by Assistive Tech and MedTech
- Strong balance sheet; Net Debt/EBITDA -0.3
   (excl IFRS16)
- Healthy market for M&A





## Sales and EBITA by quarter





|                     | Q1-24 | R12  |
|---------------------|-------|------|
| Net Sales<br>growth | +21%  | +36% |
| EBITA growth        | +46%  | +57% |
| EBITA-margin        | 19%   | 19%  |



- Excluding one-time effects
- IFRS16 incl, from Q1 2019

### Assistive Tech Q1

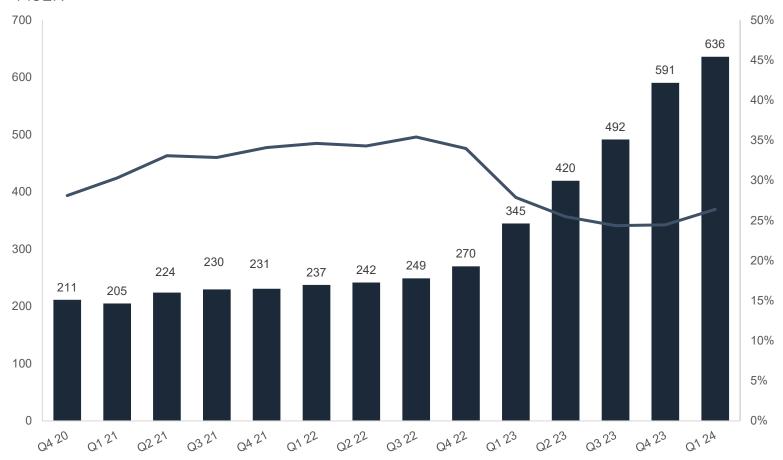
- EBITA growth of 85%, driven by sales growth
- EBITA margin at 28%
- Abilia had good demand in Norway and Sweden
- Abilia acquired Kompany which adds a communication product to assist in social interaction and reduce elderly's involuntary isolation
- Erimed, Huka, Trident & Swedelift developed mostly well and improved margins in several of the entities. The acquisition of Swedelift contributed to sales and profit growth

|                     | Q1 2024 |        | R12   |          |
|---------------------|---------|--------|-------|----------|
| Net Sales<br>(MSEK) | 184.3   | +33%   | 636.1 | +84%     |
| EBITA<br>(MSEK)     | 50.8    | +85%   | 167.9 | +75%     |
| EBITA-<br>margin    | 28%     | +8 ppt | 26%   | -1.5 ppt |



## Assistive Tech | Sales and EBITA rolling 12 months by quarter

Net Sales and EBITA-margin – Rolling 12 months MSEK



- R12 Net sales +84%, primarily driven by good demand and the acquisition of Swedelift
- R12 EBITA +75%



### MedTech Q1

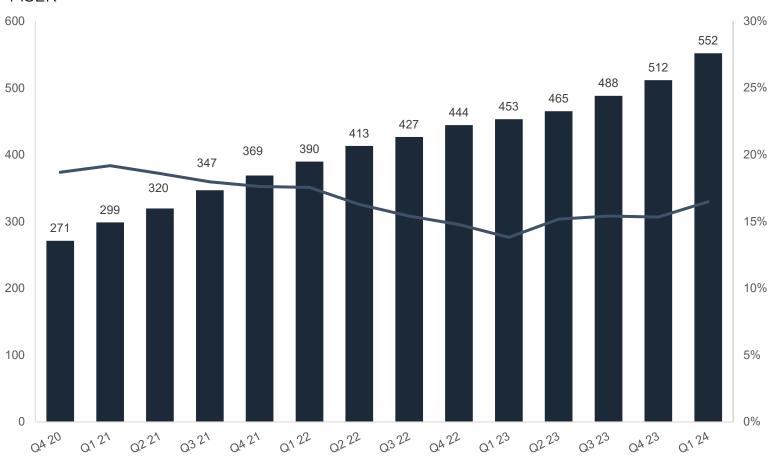
- EBITA growth of 77%, driven by sales growth
- EBITA margin at 18%
- Cardiolex: Good demand and sales growth in both Germany and Sweden. Demand for vacuum systems stabilized. Progress in Germany with digital offering
- Inpac: Increased sales of nutrition and other packaging solutions. Initiated investments related to new manufacturing site
- Multi-Ply: Achieved record sales based on good demand and rebound of key customer
- Toul Meditech & Surgicube: Good sales in current main markets, while adding resources and activities to open new distribution channels / markets for the long-term

|                     | Q1 2  | 2024     | R1    | 2      |
|---------------------|-------|----------|-------|--------|
| Net Sales<br>(MSEK) | 160.5 | +33%     | 551.9 | +22%   |
| EBITA<br>(MSEK)     | 28.9  | +77%     | 91.0  | +45%   |
| EBITA-<br>margin    | 18%   | +4.5 ppt | 17%   | +3 ppt |



## MedTech | Sales and EBITA rolling 12 months by quarter

Net Sales and EBITA-margin – Rolling 12 months MSEK



- R12 Net sales +22%, organic growth driven by good demand and acquisition of SurgiCube and Toul Meditech
- R12 EBITA +45%



### Specialty Pharma Q1

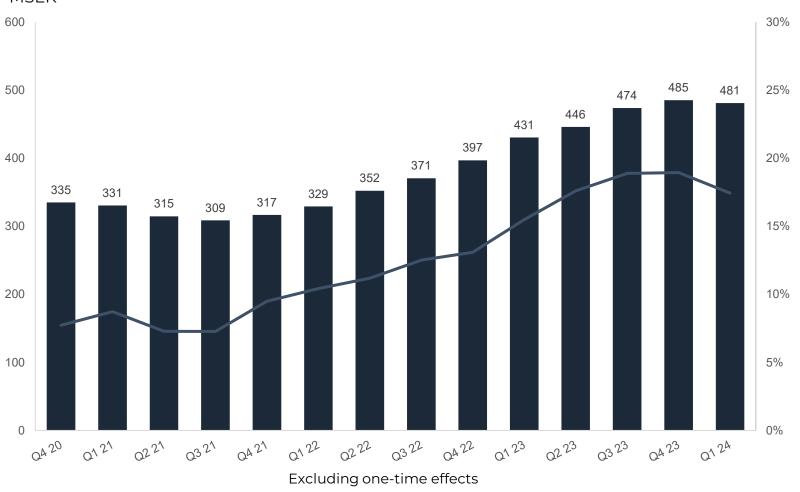
- EBITA decline -36%
- EBITA margin at 12%
- Registered pharma portfolio decreased somewhat and represented 50% of sales
- Growth of top 8 products by 4%, driven by Cresemba
- Outlicensing of Melatonin to the UK faced increased competition and price pressure, resulting in lower royalty income
- Continued high focus on business development to broaden portfolio through license deals and acquisitions
- Good demand for non-license which represented 28% of sales in the quarter
- CDMO's represented 22% of sales

|                     | Q1    | 2024     | R1    | 2       |
|---------------------|-------|----------|-------|---------|
| Net Sales<br>(MSEK) | 116.9 | -4%      | 481.0 | +12%    |
| EBITA<br>(MSEK)     | 14.2  | -36%     | 83.9  | 26%     |
| EBITA-<br>margin    | 12%   | -6.2 ppt | 17%   | +2.0ppt |



# Specialty Pharma | Sales and EBITA rolling 12 months by quarter

Net Sales and EBITA-margin – Rolling 12 months MSEK



- R12 Net sales +12%
- R12 EBITA +26%



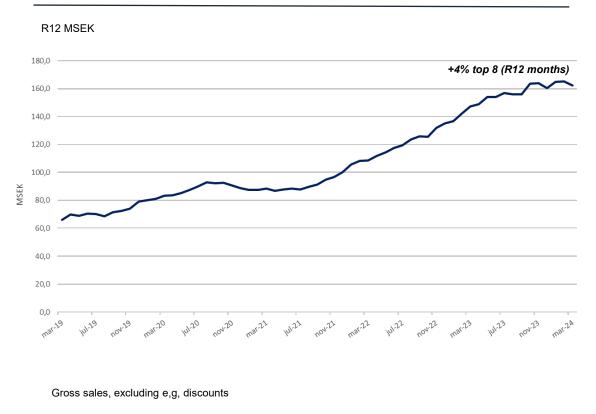
# Sales development for portfolio of Specialty Pharma products

#### Portfolio of attractive products

Attractive platform of own & partner products, pipeline with new product launches, established expertise in product development and experience from registration processes, Prioritized area for strategic acquisitions

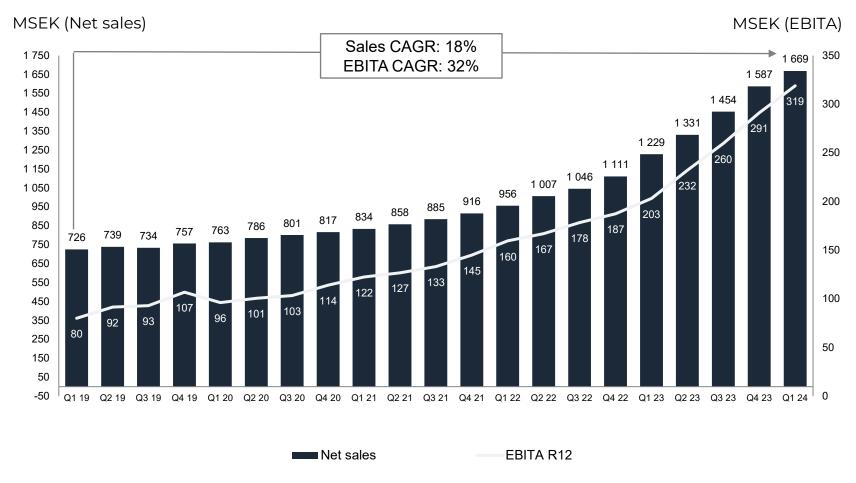


#### Sales development for selection of key products





# Sales and EBITA rolling 12 months by quarter

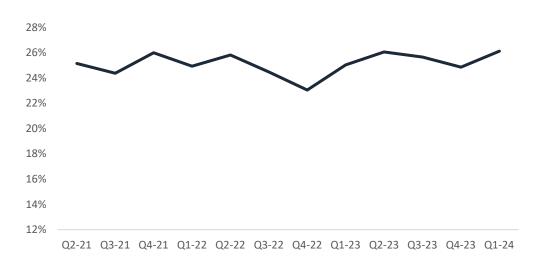




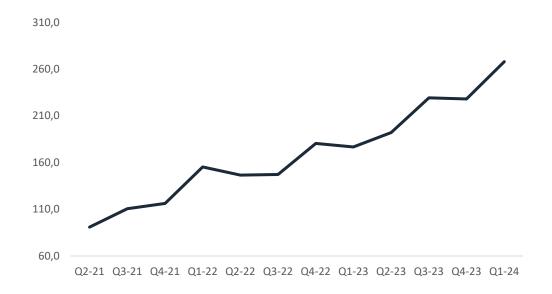


# Working capital and Cash flow

### Working capital/Net sales R12



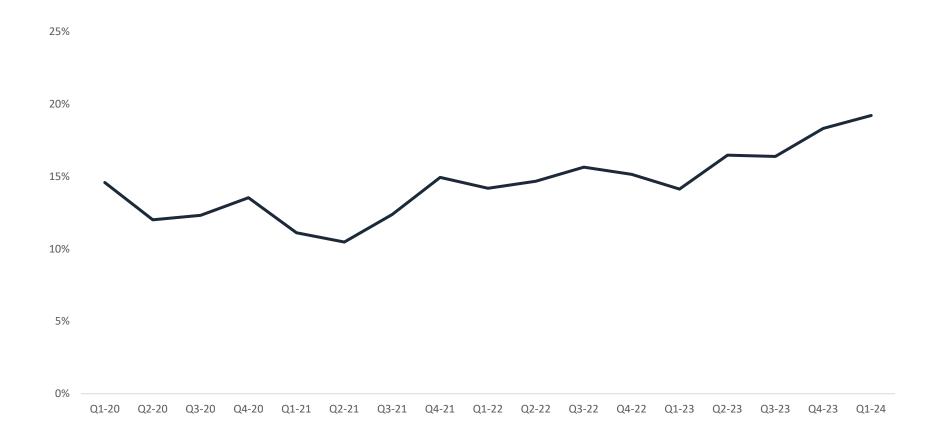
# Operating cash flow R12



Working capital defined as inventory + account receivables – account payables



# Return on Equity





# Financial Targets

| Annual EBITA growth | Return on Equity | Net debt / EBITDA |
|---------------------|------------------|-------------------|
| >15%                | >20%             | <3x               |



# How we track our financial targets in our businesses

| Financial Objectives  | Key Metrics In Our Businesses  |
|-----------------------|--|
| >15% EBITA growth     | Organic and acquisition driven sales growth (depending on maturity of business) Profit margins                       |
| Return on Equity >20% | Core Working Capital / Sales, Cash Conversion, EBITA / (Fixed assets & WC) Capex IRR, Pay-back Acquisition valuation |
| Net debt / EBITDA <3  | Group level  |
| Grow size of business | Sales growth Business development pipeline M&A Pipeline  |



### Investment strategy

Scope

**Life Science** 

#### **Europe**

HQ in Northern Europe; Add-ons globally

Small / Mid-size Businesses
Sales <50 mEUR

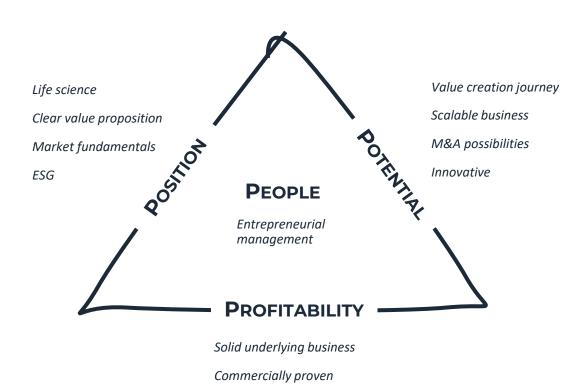
#### **Majority Owner**

51-100% Ownership

#### Long-term

Buy & Build | No exit horizon

What we look for



Self-funded and Cost control



### Thank You!





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